UNITED STATES PATENT AND TRADEMARK OFFICE BEFORE THE PATENT TRIAL AND APPEAL BOARD

In re patent of Michael S. Gordon, et al.	Petition for <i>Inter Partes</i> Review
U.S. Patent No. 12,037,004 B2	Customer No. 118925
Issued: July 16, 2024	Real Party In Interest: Tesla, Inc.
Title: CONTROLLING DRIVING MODES OF SELF-DRIVING VEHICLES	

PETITIONER'S POWER OF ATTORNEY PURSUANT TO 37 C.F.R. § 42.10(b) FOR PETITION FOR *INTER PARTES* REVIEW

Pursuant to 37 CFR 42.10(b) Petitioner, Tesla, Inc., hereby appoints the following Practitioners:

Jennifer C. Bailey, Reg. No. 52,583

Adam M. Sandwell, Reg. No. 72,484

Kevin J. Rongish, Reg. No. 78,716

Justin N. Grimes, Reg. No. 81,059

as its attorney(s) to prosecute and to transact all business before the Patent Trial & Appeal Board of the United States Patent and Trademark Office in connection with the above-identified petition for *Inter Partes* Review.

Please recognize the correspondence address (including any electronic mail address) associated with Customer Number 118925 for the above-identified *Inter Partes* Review to be the address associated with the appointed lead and backup counsels.

Petitioner also authorizes its in-house counsel to transact all business in the United States Patent and Trademark Office associated with its petition for inter partes review before the Patent Trial and Appeal Board:

Paul Margulies, Reg. No. 59,580 pmargulies@tesla.com

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This POA shall be effective as of the date set forth below for the duration of the Case and any appeals unless (i) it is earlier revoked by an authorized representative of Tesla, Inc., (ii) the Case is completed, or (iii) any of the abovementioned Practitioners are no longer employed by Erise, in which case this POA shall be revoked only for those above-mentioned Practitioners who are no longer so employed.

The undersigned is authorized to sign this Power of Attorney on behalf of the Petitioner.

Petitioner, Tesla, Inc.

By:	She
Name	Gina H. Cremona
Title:	Senior Counsel, IP Litigation
Date:	May 21, 2025